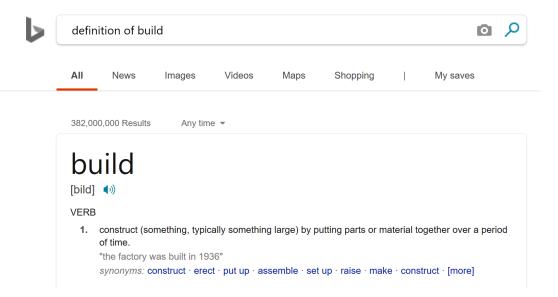
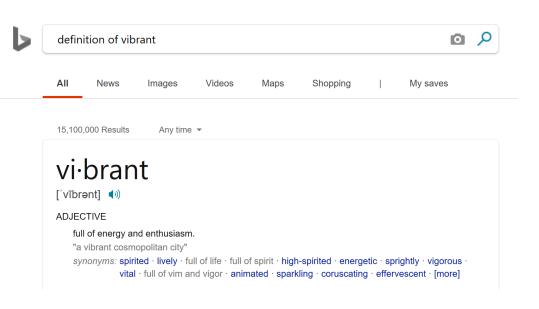
BUILDING SUSTAINABLE VIBRANT COMMUNITIES

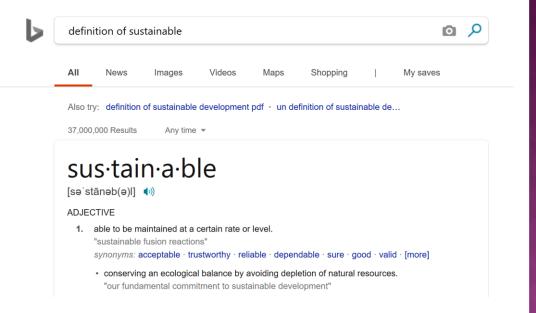


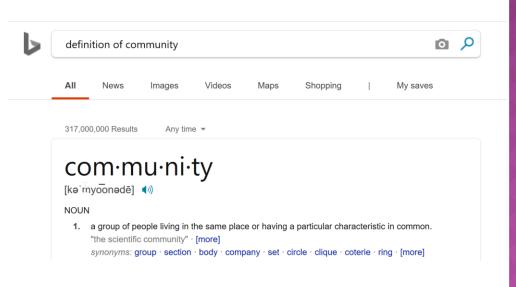
Ryan J. Waller
City Manager
City of Indianola

THE GOAL!!!









Main responsibility is to put into action the community's vision (GOAL)



"A goal without a plan is just a wish."

- ANTOINE DE SAINT-EXUPERY

"If you fail to plan, you are planning to fail!"

Progress (The goal)

Spending Plan (Budget)

Work Plans (The work)

Guiding Plan Documents (The tools)

Strategic Plan (The Vision)



SOME OF OUR PLANNING...

- Establishment of Financial Plans
 - Capital Improvement Plan (completed 2016)
 - Vehicle & Equipment Replacement Plan (completed 2016)
 - Financial Policy (completed 2017)
- Five year street condition indexing (entering 3rd year)
- Three year stormwater master planning (entering final year)
- Updating of City's Trail Plan (FY20)
- Updating of City's Comprehensive Master Plan (underway)
- Comprehensive study of public safety staffing (completed)
- Evaluation of current municipal building (1st phase completed)
- Square Assessment (completed)



SQUARE ASSESSMENT

- The Square commercial/pedestrian district is the heart of the community
- Wanted to develop a plan to protect, preserve and enhance the heart of the community
- Conducted in September 2018
- Partnership with:
 - City
 - Chamber
 - Warren County Economic Development Corporation
 - IEDA
- County Courthouse/Jail was a big motivator



RESULTS

- Great community engagement
- Great input
- Great data

INDIANOLA | survey says

Downtown's Greatest Challenge or Weakness

- Attracting/keeping a variety of retailers/Businesses/Empty buildings 59
- Some storefronts/buildings not well kept/Run down buildings and businesses/Aging/Tired 26
- Shopping hours limited/Poor evening and weekend hours 22
- Too many offices/Non-retail 17
- Customers/Visitors/Foot traffic to support businesses/People shop in Des Moines 15
- Parking is tough 13
- Limited dining options/No fine dining/Not enough unique food items 13
- Lack of business variety and sophistication compared to Des Moines 12
- Courthouse condition and appearance/Ugly 9
- Removing courthouse and building square box/Jail in the middle/Need greenspace 9

INDIANOLA | survey says

Downtown's Greatest Strength

- Stores/Boutiques/Locally owned/Variety/Shop owners/Unique 75
- Central location/Convenience/Accessible/Proximity to highways 29
- Gathering place for events/Community center/Event friendly 23
- Restaurants 21
- The Square/People care about square /One block each direction 18
- Charming, Historic downtown/Beauty/Curb appeal/Setting 13
- Architecture/Historic Buildings 10

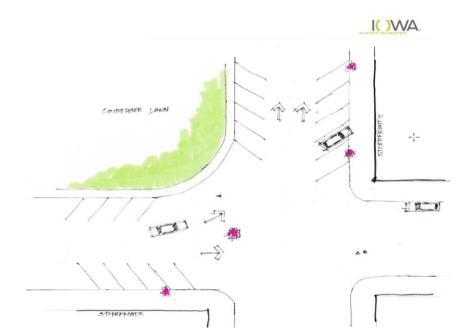
RECOMMENDATIONS

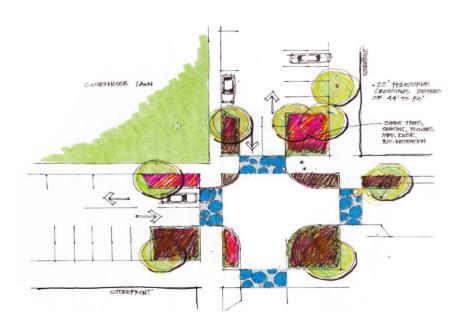
INDIANOLA | Streetscape

- Build on what has already been done
- Find ways to add green space
- Walkability
- Gateway entrance from Hwy 65/69
- · Tie in brand identity
- · Amenities for events



- Zoning (more retail, less services)
- Programs (parades & community events)
- Direction & gateway signage
- Connect Simpson College to Square
- Streetscape





IMPLEMENTATION

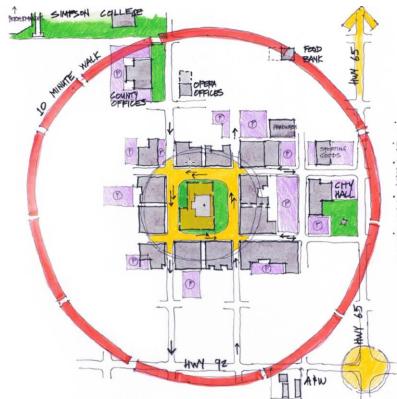
Streetscape Concept

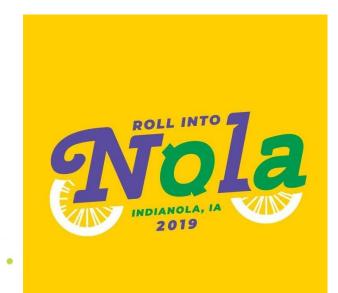
Comprehensive Master Plan

Programs (RAGBRAI)

Connect Simpson College to

Square





- * DOWNTOWN DEFINED BY 10 MINUTE WALK
- · LINK MAJOR JESTNATIONS WITH THE SQUARE
- THE SQUARE SHOULD
 BELONG FRIST TO PECPLEY
 PERESTRIANS, SECOND
 TO SLOW MOVING CARS
- PREVIDE FLEXIBLE
 VEHICULAR CIRCULATION
 WITH ALL ROALS
 BERNEING YOU TO
 HE SQUARE
- HOW TAPROUTE TWO WAY
 STREETS & 11'LANES
 AND THIMP CUTS AT
 INTERSECTIONS
 Z. ELOUDE GARROUS
- "GEBEN" STREETSCARES
 ALONG SELECT CORTIDORS & IDENTIFY
 FRANK AND COT FORTE
 CUT OF THEM CARS

STAFFING & BUILDING

- Understand current/future needs
 - Staffing
 - Space
- Staffing completed first
 - Police
 - Fire
- Building assessment followed



FINDINGS

Understaffed

- Police 4 officers; 1 clerical
- Fire 6 FF/EMT

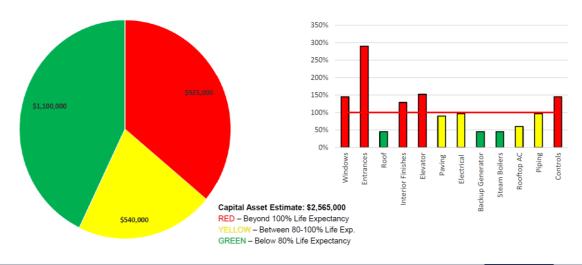
Undersized

Current & future staffing

Inefficient

- Multiple locations
- Energy Consumption

Building Systems Life Assessment





GREEN + GREEN

Energy Performance and Cost

Utility consumption and the overall building energy use performance should be analyzed and compared to facilities of similar type and scale to confirm potential annual savings that would be generated by system upgrades. Summary of utility expense for the existing facility:

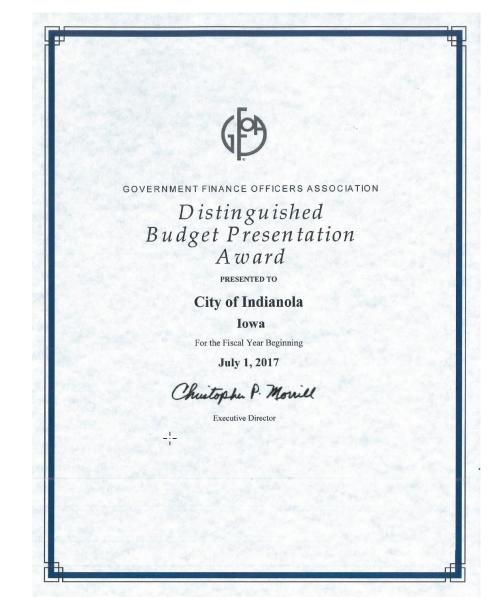
	Electric	Natural Gas
FY2013	\$34,488.68	\$10,192.40
FY2014	\$36,937.40	\$12,495.50
FY2015	\$30,982.27	\$8,315.29
FY2016	\$30,692.51	\$6,201.44
FY2017	\$46,029.42	\$7,076.09
FY2018	\$49,116.23	\$9,320.31

Replacing mechanical equipment and upgrading to digital controls could save as much as 20-25% per year in utility expense which could equate to \$14,609 yearly energy savings and will significantly enhance staff comfort.

IMPLEMENTATION

FY 20 Budget includes:

- Additional Police and Fire Staff to meet the emergency needs of a growing community
- City Hall Assessment Follow-up to work on space needs for Police, Fire, Admin and Community Development



"...We will transmit this place not only, not less, but greater and more beautiful than it was transmitted to us."

- ATHENIAN OATH